

Elearning and the NHS: The National Context

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RSA
John Adam Street





Two key propositions

The success of the National Programme for IT depends on users learning about what the applications do and how to use them; and

Education Training and Development (ETD) in NHS Connecting for Health is a key player at the National level, and the armature around which some other training applications will work (the 'double dividend')





But first...

What's happening outside the NHS?





Cabinet Office

Prime Minister's Strategy Unit

Connecting the UK:

March 2005

dti

A joint report with: Department of Trade and Industry A place to start thinking about the future















March 2005/12

Policy development

statement of policy

No action is required

This document sets out our strategy and implementation plan for supporting higher education institutions to develop and embed e-learning over the next 10 years. It refects responses to the consultation on our draft strategy, and has been developed jointy with the Higher education Academy and the Joint Education Academy and the Joint information Systems Committee.

HEFCE strategy for e-learning

...and
HEFCE's
strategy for
Higher
Education

Higher Education Funding Council for England
Joint Information Systems Committee
Higher Education Academy







A recent European Commission report



Elearning and electronic knowledge management in Social Care Connecting for Health

KNOWLEDGE MANAGEMENT REPORT 15

Using digital media to access information and good practice for paid carers of older people







Building the capacity for e-learning

Research study conducted for the Social Care Institute for Excellence



December 2006





http://www.healthcareworkforce.org.uk/ C8/eLearningReport/default.aspx



Elearning: The Next Big Thing in CFH education and training







So, what have we been doing...

within NHS Connecting for Health?



A couple of useful publications... Connecting for Health

NHS

Connecting for Health

Elearning and NHS Connecting for Health: An Overview

Philip C Candy National Director, Education, Training and Development -NHS Conncting for Health





NHS Connecting for Health

ETD Discussion Paper

LMS in the NHS

June 2007 LMS Paper





Education, Training and Development



ETD Vision

Our vision is to ensure that every person using, or expected to use, Information and Communication Technology (ICT) in the NHS and related non-NHS healthcare workplaces in England is fully trained on the application in a timely way and that there is a transferable, upto-date record of their learning.

This is to ensure that all users are able to operate clinical patient systems safely.



ETD Six Guiding Principles...



- Do nationally only those things that are best done nationally. This means the provision of national platforms, standards and interventions that will enable a blended approach to be used for system training in all settings.
- Collaborate and seek to work in partnership with colleagues across the NHS, in private healthcare, in Further and Higher Education, in Social Care and in related fields, to make available the best possible resources to support ETD practitioners.
- Avoid unnecessary duplication of effort and of unwanted variation in access, currency, coherence or quality of learning resources and opportunities. We believe that we can achieve this by identifying and showcasing good practice, providing tools and suggested approaches, creating and advocating standards, and sharing lessons learnt.

ETD Six Guiding Principles (cont'd). Gonnecting for Health

Introduce more extensive and widespread use of elearning and the development and sharing of resources across the service.

Supplement formal learning by access to high quality information resources which provide a seamless information and performance support landscape. This will best be supported through a blend of training resources and self-directed learning opportunities.

Create and sustain a national network of well-trained and adequately resourced ETD practitioners delivering high quality training on all applications being deployed by the National Programme. This includes the provision of mechanisms for the exchange of insights and sharing of lessons learned.

The case for elearning in a nutshell Connecting for Health



We can only achieve our goals if we use elearning as part of the blend Ensures that information is always current

Ensures equality of access irrespective of geography

Creates a 'culture of learning' and encourages users to seek information as-needed, and to seek local mentoring support

Reduces cost per user by avoiding duplication and spreading development expensés over larger numbers of users

Reduces travel and time release costs by allowing users to learn in the workplace

Provides resources that can potentially be shared with others (e.g., Royal Colleges, universities)

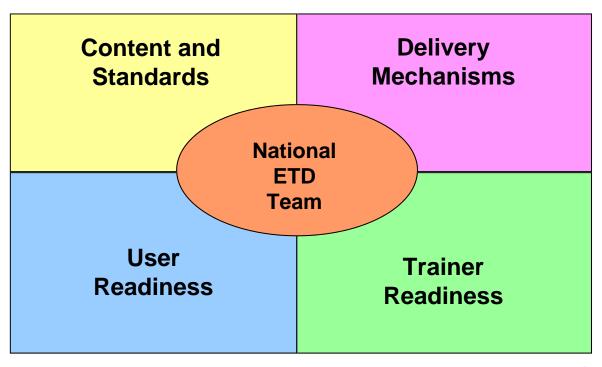
Empowers learners to identify their own learning needs, and to learn in ways and at times that work best for them

Allows managers and others to have an overview of learning activities and outcomes

Potentially realises additional benefits from the investment in the National Programme ('Double Dividend')

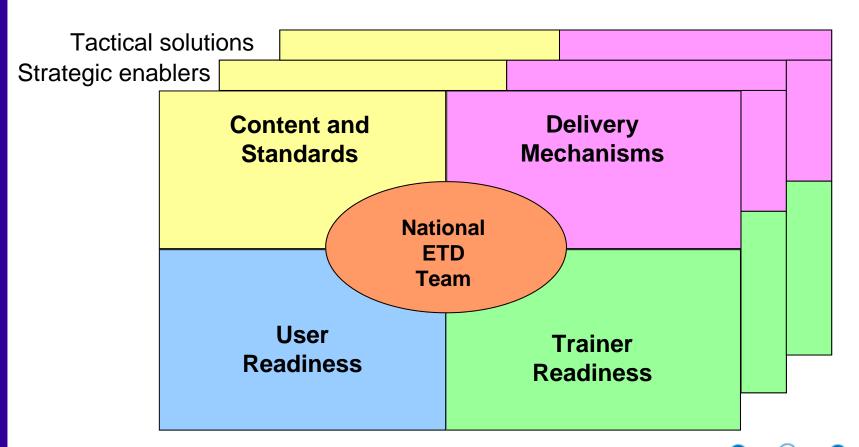


Principal Elements of the ETD Strategy...





Principal Elements of the ETD Strategy... Connecting for Health

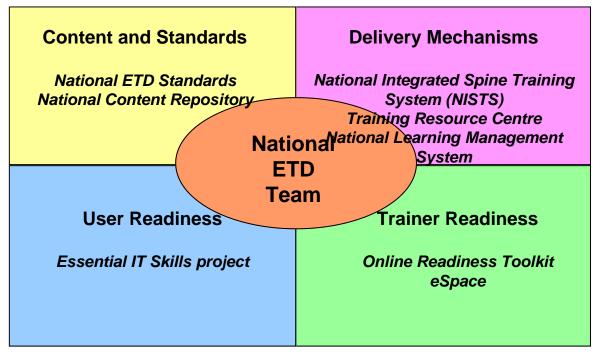






Principal Elements of ETD Strategy...

Strategic enablers







The new National Learning Management System (NLMS)

Is being delivered by the Electronic Staff Record (ESR) Team

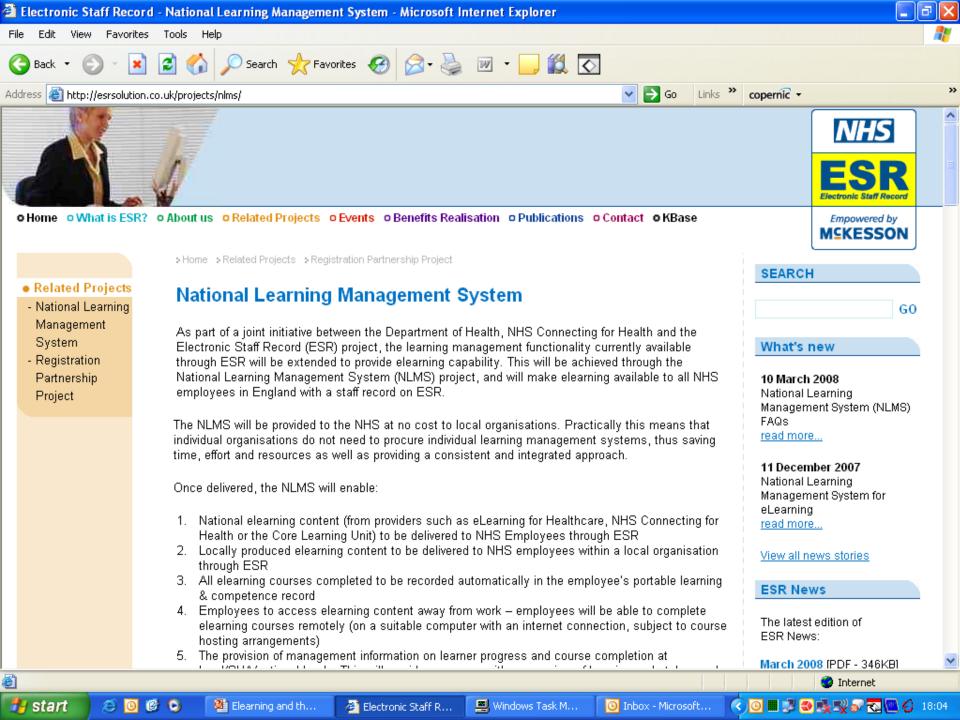
Is based on the Oracle Learning Management (OLM) platform

Will be fully deployed in September 2008

Will not (at first) require NHS organisations to install full Self-Service (OLM Lite)

Is currently being piloted in 18 sites







Pilot Site Update (as at 27 March 08)

38 submissions received

Selection criteria included;

- Representation from SHAs
- Cross section of NHS Organisations
- Mixture of 'Blank canvases' and experienced elearning sites
- Intended scope of activity

18 Trusts selected across 9 SHAs

Communications have been issued to all interested Trusts





National LMS Pilot sites

Nottinghamshire HC	East of Kent	
Cambridge University	Royal Cornwall	
Norwich & Norfolk	Royal Devon and Exeter	
Guys & Thomas'	Bournemouth & Christchurch Clatterbridge Centre of Oncology	
Imperial		
Manchester MH & Social Care	Heart of Birmingham Teaching	
Liverpool	University Hospitals of Coventry and Warwickshire	
Berkshire Healthcare	Humber Mental Health Teaching	
Oxford Radcliffe	Sheffield Teaching Hospitals	



Plan Update

April

- 21st April First formal meeting
- Confirmation and development of Pilot site scope
- Identify reporting structure and communication channels
- Finalise project plan

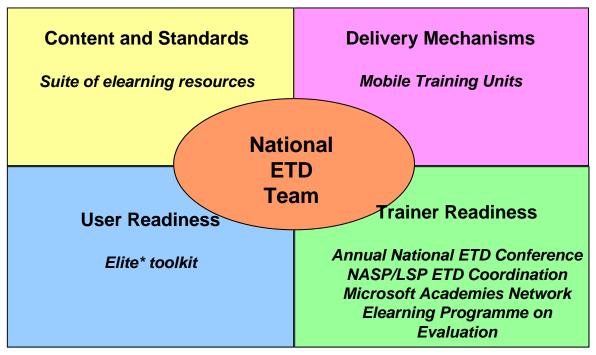
May

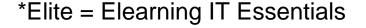
- Set up National course content directory
- Set up and allocate users URPs
- Continued Test URL and connectivity
- Further publication of documentation and toolkit



Principal Elements of ETD Strategy...

Tactical solutions





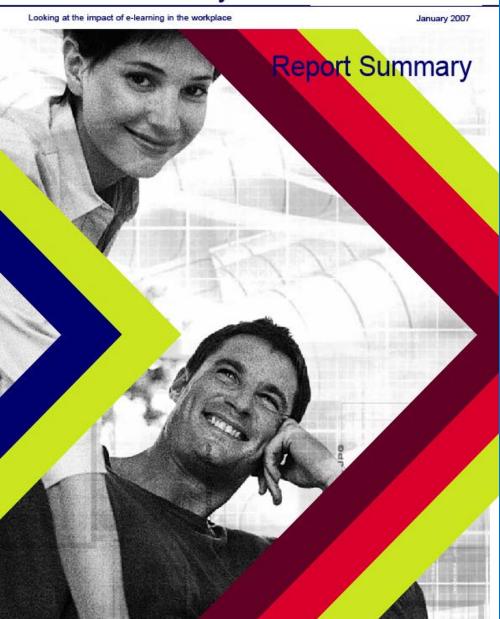


Towards maturity

e-skills uk







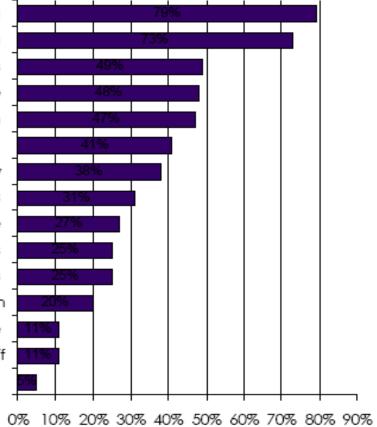
An excellent starting point for local elearning readiness





Drivers behind elearning investment

Increase access to learning Increase flexibility in providing training Reduce training costs Develop a better qualified workforce Improved management and administration Improve quality of work-based learning Availability of improved technology New processes or new products Organisational change New IT systems New regulations and legal requirements Maintain image of organisational innovation Demand from workforce Respond to ICT literate younger staff Pressure from senior management







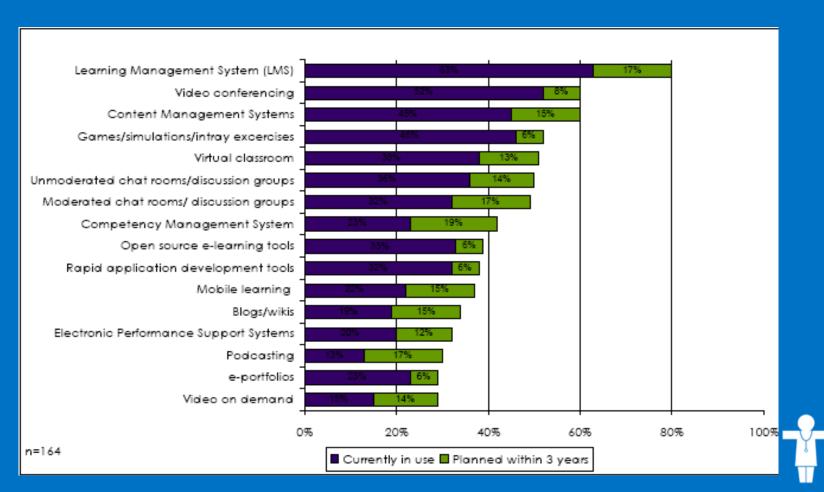
Elearning: Levels of maturity

Category	Survey statement	Profile of respondents
The Novice	We know very little about e-learning	5%
The Sporadic user	Use of e-learning is localised or sporadic (used in some departments or for some courses)	21%
The Developing user	We are developing and co-ordinating our use of e-learning	35%
	e-learning is established across the company and is transforming the way we manage our learning and development	
	e-learning is thoroughly embedded within the company – we have a learning culture which influences our everyday work	I
The Innovator	We are thought leaders and innovators in the way in which we are using e-learning – prepared to experiment in new areas and with new technologies	l





Elearning: Plans for future development





If you can't wait for our home-grown elearning readiness toolkit

Then have a look at the ICCA toolkit

ICCA stands for *Increasing Citizens*Choice & Access

Started life as a project designed to discover what barriers exist to the uptake of e-services for learners

Provided free by City and Guilds of London Institute

Available online at http://www.iccaonline.co.uk/

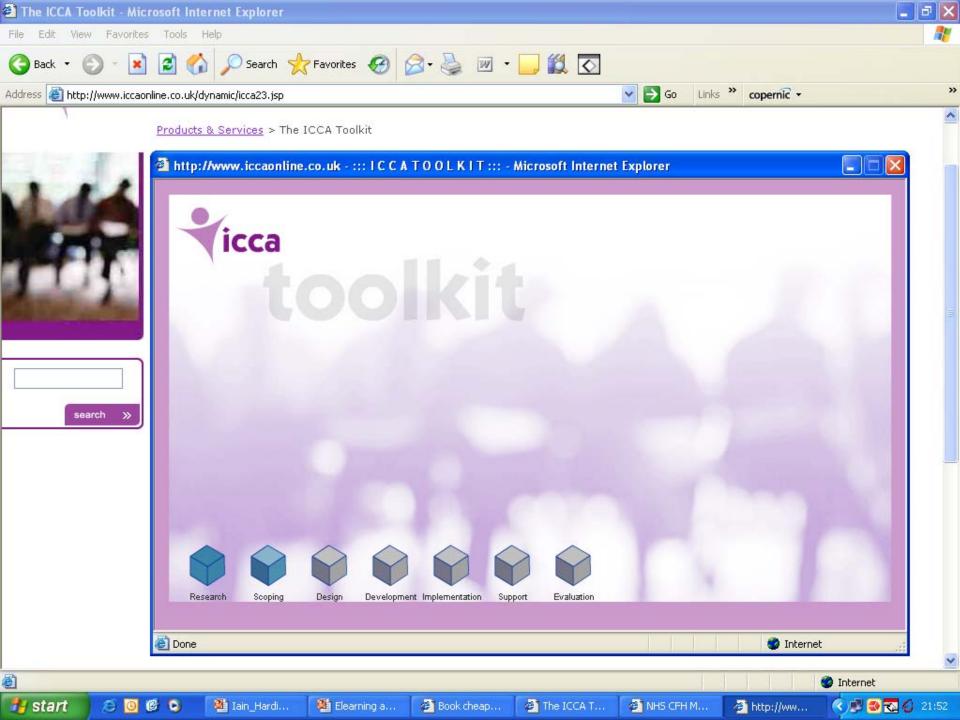




The ICCA Toolkit

As part of the aim to help organisations with the more successful integration of elearning, *ICCA* has developed a *Toolkit* to provide a framework and best practice principles for those who are planning on - or are already integrating technology into work and learning. It can be used in workplace learning and performance systems, and within public and private education and training bodies.

This *Toolkit* is specifically for organisations that have already made a decision to investigate or adopt elearning. It is not intended to provide advice on whether elearning is the correct learning and development strategy for your organisation but to help you review the conditions and factors that will enable you to make the process of adoption effective and successful. You can find out what evarious organisations have said about the *ICCA Teolkit*.

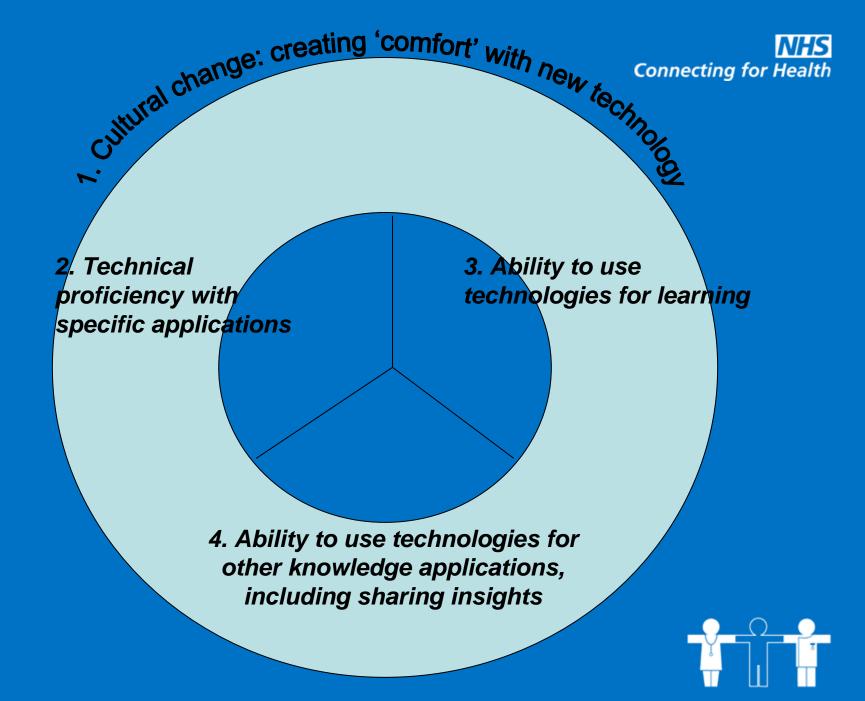




So, in short, we in ETD National...

- are part of the National Alliance and are contributing to a national strategy;
- are planning to appoint a national Lead on Elearning;
- have a number of elearning projects underway; and
- are undertaking an integrated programme of elearning activities for trainers, learners, and ETD Managers across the Service.





Elearning and the NHS: Exciting times ahead...





A new National Alliance for Elearning in Health

National Alliance for Elearning in Health

NWG Operational Group for Elearning in Health

Broad Elearning Community in Health





UK Alliance for Elearning in Health: Role

- Demonstrating the business case for the various components of the road map
- Ensuring sector-wide commitment to the elearning road map
- Securing funding for the implementation of elearning road map activities
- Implementing, monitoring and reviewing quality assurance and governance arrangements for road map activities
- Sponsoring the development and dissemination of advice and guidance on Technology infrastructure solutions which are "fit for purpose" for the sector
- Undertaking periodic reviews of the roadmap and its priorities



UK Alliance for elearning in Health:

NHS Connecting for Health

Membership

Becta

Department of Health (Eng) Strategic Health Authorities Skills for Health Connecting for Health elearning for Healthcare Skills for Care Foundation Trust Network NHS Confederation **Trades Union Congress** NHS Institute **CETIS**

National Education for Scotland **NHS Wales** Northern Ireland Department of Health, Social Services and Public Safety **Academy of Medical Royal** Colleges Royal College of Nursing **Health Professions Council Professional Advisory Group** for Estates and Facilities Staff Chair of National elearning Operational Group ____



The effect of maturity on business and staff impact

